

Crawley Borough Council

Report to Overview and Scrutiny Commission 28th June 2021

Report to Cabinet 30th June 2021

Financial Outturn 2020/2021: Budget Monitoring - Quarter 4

Report of the Head of Corporate Finance **FIN/526**

1. Purpose

- 1.1 The report sets out a summary of the Council's actual revenue and capital spending for the financial year to March 2021. It identifies the main variations from the approved spending levels and any potential impact on future budgets. The report also gives an update of useable reserves.

2. Recommendations

- 2.1 To the Overview and Scrutiny Commission:

That the Commission consider the report and decide what comments, if any, it wishes to submit to the Cabinet.

- 2.2 To the Cabinet:

The Cabinet is recommended to:

- a) **Note the outturn for the financial year 2020/21 as summarised in this report.**
- b) **To note that this has been an exceptional year where it has been very difficult to do accurate financial projections.**

The Cabinet is recommended to ask Full Council to:

- c) **Agree to increase the capital budget for purchase of temporary accommodation from £1.1m to £2.4m to be funded from specific homelessness grants, revenue and earmarked reserves for purchase of such properties.**
- d) **Agree to the transfers of reserves as outlined in section 9 of this report.**

3. Reasons for the Recommendations

- 3.1 To report to Members on the projected outturn for the year compared to the approved budget.

4. Background

- 4.1 As part of the Budget Strategy, the Council has in place robust budget monitoring systems to ensure that unapproved overspends are avoided. The Council also manages and analyses underspending to identify potential savings that could help meet current and future years' priorities.
- 4.2 Budget monitoring is undertaken on a monthly basis with budget holders. There are quarterly budget monitoring reports to Cabinet with the Corporate Management Team receiving monthly update reports on key areas and any other areas of concern. The Overview and Scrutiny Commission also have the opportunity to scrutinise expenditure. The financial year 2020/2021 was exceptionally difficult to project accurately due to the impact of the pandemic on the Council's finances together with Government support.
- 4.3 This report outlines the projected outturn for 2020/2021 as at the end of March 2021.
- 4.4 As discussed in both the [Budget Strategy](#), which was considered by the Cabinet on 25th November 2020, and the [Budget Report](#) due to the pandemic it is very difficult to project on our finances. There are some significant variances outlined below. However, the financial position at the year-end is much better than anticipated earlier on in the financial year. Savings and efficiencies of £1.775m were identified very early on at the beginning of the first lockdown, without these we would financially be in a much worse position.

5. Budget Monitoring Variations

5.1 General Fund

The table below summarises the projected variances in the relevant Portfolio at Quarter 4. This shows an underspend of £1.272m against the original budget.

[F indicates that the variation is favourable, U that it is unfavourable]

	Actual Variance at Quarter 4		Variance projected at Quarter 3
	£'000		£'000
Cabinet	(179)	F	(51)
Public Protection & Community Engagement	(68)	F	(61)
Environmental Services & Sustainability	192	U	449
Housing	625	U	856
Wellbeing	1,696	U	2,066
Planning & Economic Development	(103)	F	(5)
Investment Interest	(25)	F	(66)
Covid Grants Received	(3,492)	F	(3,079)
Levy Account Surplus	82	U	0
TOTAL (SURPLUS)/DEFICIT	(1,272)		109

Further details of these projected variances are provided in Appendix 1(i & ii) attached to this report.

Significant Quarter 4 variances over £50,000

5.1.1 Cabinet

There are additional anticipated audit fees of £83,000 (£32,000 reported at Quarter 3). The main audit fee for 2019/20 was £90,824 which was £40,000 more than budget. This is still to be approved by PSAA and has been reported to the [Audit Committee](#) on 29th April 2021. There have also been additional costs on the housing benefit certification, there were additional tests required to do the certification due to increased errors by the team.

Vacancies within Finance and Procurement have produced an in-year underspend of £61,000. Multiple recruitment campaigns have been unsuccessful.

5.1.2 Public Protection & Community Engagement

There are no significant variations to report this quarter.

5.1.3 Environmental Services & Sustainability Services

Additional income has been received following discussions with West Sussex County Council regarding the provision of the on-street parking service. The increased fee represents a contribution by WSCC to overhead charges incurred as a result of the agreement. This income is ongoing and will help offset reduced income from car parking.

The shrub bed regeneration team have had difficulties recruiting to fixed term contracts resulting in an underspend on £57,000.

5.1.4 **Housing Services**

The projections on housing benefits at quarter 3 were more pessimistic than the actual position at the end of the financial year. This was in part due to furlough and also the level of unrecovered overpaid benefits was less than anticipated. Over £33 million was paid in housing benefits in the financial year.

5.1.5 **Wellbeing**

Vacancies within the Finance team have delayed the recognition of income received at Tilgate Park. This had made projections difficult and resulted in the park overspend being less than originally forecast. The total overspend is now £296,000

The continued closure of Play sites due to Covid-19 restrictions has decreased the need for casual staff. Additionally, the earlier than anticipated return of pre-schools has generated more income than forecast at quarter 3. The total in year underspend is now £166,000.

A successful bid for Sports England funding has been used to offset the additional costs of providing support to Everyone Active. £83,000 has been utilised in the 2020/21 in accordance with Sport England guidance.

5.1.6 **Planning & Economic Development**

Expected lease renewals have not been completed by the end of the financial year leading to anticipated back rent not yet being received. This was due to staff vacancies within the commercial assets team.

After a very long negotiation process with a supplier, there is a further underspend of £305,000 relating to the data centre, net of other costs in ICT. This relates to charges in 2020/21 and earlier financial years.

5.1.7 **Investment Income**

Interest of £40,130 was paid to HMRC due to late payment of VAT on disposal of land.

5.1.8 **Additional Funding**

Funds of £455,288 are expected to be approved shortly. Government is repaying 75p of every £1 lost after deducting 5% of the budgeted income from sales fees and charges for the year.

6. Virements

6.1 Virements up to £50,000 can be approved by Heads of Service under delegated powers and reported to Cabinet for information. There were no virements in the period.

7. Council Housing Service – Revenue

7.1 The table below provides details of the 2020/2021 HRA variances.

HOUSING REVENUE ACCOUNT

	Q4 Variation £000's		Q3 Variation £000's
<u>Income</u>			
Rental Income	650	U	555
Other Income	(15)	F	7
Interest Received on balances	(152)	F	27
	483		589
<u>Expenditure</u>			
Employees	(125)	F	(82)
Repairs & Maintenance	(666)	F	(531)
Other running costs	(70)	F	(99)
Support services	0		0
	(861)	F	(712)
Net (Surplus) / Deficit	(378)	F	(123)
Transfer to the Housing Investment Reserve	378		123

Further details of these projected variances are provided in Appendix 1(iii & iv).

7.1 Rental Income

Delays to the letting of units at Bridgefield house, combined with a staggered approach to minimise the potential risk of Covid-19 transmission has increased the in-year deficit on housing rents to £650,000.

7.2 Interest

The variation was due to interest on deferred receipts from shared equity properties which was not calculated until the end of the year.

7.3 Repairs and Maintenance

Poor weather and ongoing Covid-19 restrictions have caused further delays with planned external redecoration and painting works; the total underspend is now £563,000.

7.4 Other Running Costs

Licenses for the new HRA database have not been purchased in year as originally anticipated, this has resulted in an underspend of £50,000.

Due to the current economic uncertainty the bad debt provision for rental income has been increased by £106,000.

8. Capital

8.1 The table below shows the 2020/21 projected capital outturn and proposed carry forward into 2021/22. Further details on the Capital Programme are provided in Appendix 2 to this report.

	Original Budget 2020/21	Revised Budget 2020/21	Outturn 2020/21	Under/ (over)spend	Re-profiled to/(from) future years
	£000's	£000's	£000's	£000's	£000's
New Town Hall Redevelopment Programme– Joint responsibility	26,604	17,298	17,734	0	(436)
Environmental Services & Sustainability	399	400	310	0	90
Housing Services	4,973	3,364	842	0	2,522
Planning & Economic Development	16,521	714	306	0	408
Wellbeing	1,548	577	322	0	255
Total General Fund	50,045	22,353	19,514	0	2,839
Council Housing	28,771	27,697	22,703	42	4,952
Total Capital	78,816	50,050	42,217	42	7,791

The original budget was £78.816m which has been revised during the year and reduced to £50.050m with the changes being reported to Cabinet each quarter. The main reasons for the movement between the original budget and the revised one was around phasing of payments for the Town Hall schemes and the Growth programme.

The projected spend at Quarter 3 was £50m and the actual spend was £42.2m - the main variations were around property purchases where opportunities had not become available in the last quarter.

8.2 The Town Hall project is progressing on target and within budget, £436,102 was slipped into 2020/21.

8.3 The budget of £2,258,300 for Affordable Housing Town Hall has been slipped into 2021/22. This is in respect of Geraint Thomas House, the scheme is expected to be completed at the end of June 2021.

8.4 The Disabled Facilities Grant has slipped forward £49,905 into 2020/21 manging to achieve more works than previously forecast. The budget for 2021/22 has been increased by £1,002,966 which is Crawley's allocation from Better Care Fund, this is allocated to West Sussex County Council and redistributed to the Districts.

- 8.5 The Crawley Growth Programme (CPG) has been reforecast. The focus of attention for the CPG is to deliver two of the schemes led by WSCC – Eastern Gateway and Manor Royal Highways. The next CBC led Manor Royal and Town Centre schemes are scheduled to follow these on site with the principal spend for these schemes being forecast for later years as shown in Appendix 2.
- 8.6 Tilgate Park has slipped £130,643 into 2021/22. The budget is for the Tilgate Play Area which has now been completed.
- 8.7 Housing

HRA Programme Maintenance

The HRA programme maintenance is slipping a total of £363,846 into 2020/21 and have been able to achieve more works than previously expected. The new programme maintenance contract is working well.

Acquisition of Land or Dwelling

In 2020/21 this budget has been used to purchase 2 dwellings to be added to the HRA stock and bought back full ownership of 4 Shared Owner properties. This still leaves £1,378,250 to be slipped into 2021/22 for the Acquisition of Land or Dwellings.

Purchase of Properties

The budget of £3,500,000 has been slipped into 2021/22 and will be used to purchase properties for the HRA.

- 8.8 In the fourth quarter of 2020/21 **nine** Council Houses with a sale value of £1,628,602 were sold compared to eight in the fourth quarter last year. Of these receipts, £257,863 was paid over to the Government with the balance being retained by the Council. £424,402 available for general capital expense and £946,377 set aside for 1-4-1 receipts. [The 1-4-1 arrangement is one where the Council retains a larger proportion of right to buy receipts than they otherwise would, in return for a commitment to spend the additional receipts on building or acquiring properties.]
- The total number of properties sold in 2020/21 was 39, compared to 29 in 2019/20
- 8.9 The total cumulative 1-4-1 receipts retained is £36,690,605 which can be used to fund 30% of any expenditure on new affordable housing. It cannot be used on schemes supported by HCA Funding.
- 8.10 To date, £28,328,526 of 1-4-1 receipts has been used to partially fund the purchase or construction of properties. Any 1-4-1 receipts that are unspent after 3 years are to be returned to the Government with interest. The risk of returning any unspent 1-4-1 receipts is managed by closely monitoring all affordable housing schemes.
- 8.11 From the 1st April 2021 there are changes to the way we can use the Right to Buy 1-4-1 receipts that will make it easier for the Council to manage this resource. The changes include the time that these receipts have to be used has been extended from 3 years to 5 years, the percentage that can be used to fund any expenditure on new affordable homes has increased from 30% to up to 40% and the expenditure can now include shared ownership dwellings. This was as a result to responses to [Government consultation](#) on Right to Buy receipts.

9. Reserves

- 9.1 A full breakdown of the reserves is given in the Treasury Management Outturn report elsewhere in this agenda (FIN/527). A summary of the transfers is shown in the table below:

<u>Reserves</u>	<u>Transfer To £000</u>	<u>Use of £000</u>
HMO Licenses	21	
Towns Funds	1,000	(1,039)
Homelessness reserves	890	
Welfare Reform	192	(31)
Town Centre Partnership		(25)
Crawley Museum		(20)
Tilgate Park Investment		(8)
Business rates pool cycling	55	
Parks Improvement Fund	87	
Town centre & regeneration reserve	28	
Community Development Projects		(8)
Health & Wellbeing	22	(8)
Local Development Framework	200	(153)
Risk Management	75	
Voluntary Sector Transition	24	
Transparency	9	
Capital Programme		(3,555)
In Year Surplus to Capital Programme	2,242	
<hr/>		
Total Transfer to/(from) CBC Reserves		(2)
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Business Grants & Isolation Payments	1,813	
Council tax income guarantee	81	
Business Rates equalisation reserve	16,629	
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Total Transfer to/(from) Reserves		18,521

It is recommended that the above transfers are approved. Further explanation of some of these transfers is given below.

9.2 EU Exit Funding

Within the earmarked reserves there is a balance of £337,934 for EU Exit Funding. This was a government unringfenced grant. It is **recommended** that £200,000 is transferred to a transformation and project delivery reserve to enable pump-priming for initiatives to ensure future savings and increased income.

9.3 Business Rates Equalisation Reserve

£16,629,490 has been transferred at the end of the year to bring the balance to £21,821,110. Whilst this is shown in useable reserves, it is not really available for general use and will be used in future years to pay back the deficit on the Collection Fund which is held in an unusable reserve (the Collection Fund Adjustment Account). Business rates income for the year is estimated in January at the same time the council sets the budget. However, due to the coronavirus pandemic, the government gave a number of business rate reliefs to businesses – in the case of Crawley, this

amounted to £36m. The government compensates local authorities for the impact of any changes that they make due to the Business Rates Retention Scheme. As this change was made so late in the day, this compensation (in the form of a s.31 grant) was paid to the billing authorities so that their cashflow was not negatively impacted. Now that the financial year 2020/21 is closed, the end position can be calculated and the payments will be adjusted:

- The Council's share of the £36m s.31 grant is 40%. It must therefore repay 60% back to the government. This has already been adjusted for in the 2020/21 accounts and there is a creditor on the balance sheet for £20m.
- The Collection Fund has a deficit of £46m – this is repaid by the precepting authorities over future financial years. Crawley's share of the deficit is shown the Collection Fund Adjustment Account and is £17.9m - £16.2m of this is due to be repaid in 2021/22 with the remainder to be paid in 2022/23 and 2023/24.

9.4 Council Tax Income Guarantee Reserve

£81,410 has been transferred at the end of the year. The government compensated local authorities for some of their lost income from council tax due to Covid. As with business rates, losses do not impact on the General Fund immediately, but deficits on the Collection Fund are collected from precepting authorities in the following financial years. The Collection Fund has a deficit of £203,257 with £65,207 due to be repaid in 2021/22 and the remainder to be paid in 2022/23 and 2023/24.

10. **Background Papers**

[Budget Strategy 2021/22 – 2025/26 FIN/508](#)

[2020/21 Budget and Council Tax FIN/491](#)

[Treasury Management Strategy 2020/21 FIN/493](#)

[2020/2021 Budget Monitoring – Quarter 3 FIN/516](#)

[2021/2022 Budget and Council Tax FIN/514](#)

Treasury Management Outturn for 2020/21 FIN/527

[Confirmed Total Final External Audit Fee for 2019/20](#)

[2021/2022 Budget and Council Tax](#)

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**REVENUE MONITORING SUMMARY 2020/21
GENERAL FUND**

	Latest Budget £000's	Outturn £000's	Variance £000's
Cabinet	592	413	(179)
Public Protection & Community Engagement	1,623	1,555	(68)
Environmental Services & Sustainability	5,170	5,362	192
Housing	1,801	2,426	625
Wellbeing	9,832	11,528	1,696
Planning & Economic Development	(367)	(470)	(103)
	18,651	20,814	2,163
Depreciation	(3,579)	(3,579)	0
Renewals Fund	772	772	0
NET COST OF SERVICES	15,844	18,007	2,163
Investment Interest	(621)	(678)	(57)
Interest Paid	8	40	32
Council Tax	(7,532)	(7,532)	0
RSG	(60)	(60)	0
NNDR	(21,172)	(21,172)	0
New Homes Bonus	(1,831)	(1,831)	0
Levy Account Surplus	(82)	0	82
Covid Grants Received (see below)	(2,022)	(5,514)	(3,492)
Additional Grants Received	(1,021)	(1,021)	0
Year End Financing	1,240	1,240	0
Net contribution from / (-to) Reserves	(17,249)	(18,521)	(1,272)

Appendix 1(a)**Covid grants received**

	Crawley Borough Council £000's	Businesses £000's	Council Tax Payers £000's	Applied in year £000's	Transferred to reserves at year-end £000's	
Grants received in 2019/20						
Covid-19 tranche 1	64					
Grants received in 2020/21						
Covid-19 tranche 2	1,122			1,122		
Covid-19 tranche 3	207			207		
Covid-19 tranche 4	512			512		
New burdens for council tax hardship and business rate reliefs	155			155		
Isolation payments admin costs	80			0	80	Welfare reform - used to backfill posts for grant applications
New burdens for business grants	59				59	Welfare reform - used to backfill posts for grant applications
Sales Fees and Charges	1,496			1,496		
Enforcement funding	59			59		
Rough sleeping contingency	25			25		
Hardship			989	613	375	Covid grants reserve - for hardship in 2021/22
Sport England grant for leisure centres	83			83		
Isolation payments			180	180		
Discretionary isolation payments			221	118	104	Covid grants reserve - for isolation payment in 2021/22
Business grants		17,252		17,252		

Discretionary business grants		4,178		2,844	1,334	Covid grants reserve - for business grants in 2021/22
Council tax income guarantee	81				81	Council tax income guarantee - to offset council tax losses in future years
Business rates income guarantee	1,801				1,801	Business rate equalisation - to offset business rate losses in future years
		5,680	21,430	1,390	24,665	3,835
Non-specific grants	5,514			3,492	2,021	
Grants applied to services:						
- Cabinet		4,178	221	2,961	1,438	
- Environmental Services & Sustainability	59			59		
- Housing	25		989	638	375	
- Wellbeing	83			83		
CBC acting as agent (not shown in accounts)		17,252	180	17,432		
		5,680	21,430	1,390	24,665	3,835

Main Variations identified for 2020/21 - General Fund

Appendix 1 (ii)

	Q4 Variation £'000s	Q3 Variation £'000s
<u>Cabinet</u>		
Pay Award	138	138
Insurance Tender Savings	(187)	(187)
Anticipated Additional Audit Costs	83	32
Covid-19 Food, PPE & Hub Costs	88	130
Revenues Additional Demand & Reduced Recoveries	150	136
Finance & Procurement staff vacancies	(61)	0
Election Delay Savings	(70)	(40)
Town Hall Business Rates	(100)	(100)
Legal Locums	68	33
Legal Covid additional work	32	32
Head of Legal Vacancy	(32)	(32)
Contact Centre In Year Vacancies	(67)	(44)
HR In Year Vacancy	(40)	(24)
Occupational Health reduced number of referrals	(23)	0
Transformation In Year Vacancies	(27)	(27)
Printing and Mailing	(61)	(56)
Minor Variations	(70)	(42)
	(179)	(51)
<u>Public Protection & Community Engagement</u>		
Community Development Unfilled Hours	(24)	(29)
Minor Variations	(44)	(32)
	(68)	(61)
<u>Environmental Services & Sustainability</u>		
Port Health Lost Income	61	92
Licensing Lost Income	75	80
Car Parking Lost Income	321	342
Car Parking Full Cost Recovery	(97)	0
Additional Green Waste Customers	2	(18)
Public Conveniences Operational Savings	2	(20)
Cemeteries Additional Income	(62)	(16)
Shrub Bed Regeneration Team	(57)	0
Minor Variations	(53)	(11)
	192	449

Housing

Benefits Administration Additional Demand	72	25
Benefit Overpayments Recovery Due to Covid-19 Regulations	284	562
Housing Survey Grant Received	(41)	(41)
Disabled Facilities Grant – Capitalisation of Staff Time	(79)	(79)
Temporary Accommodation “Everyone In” Strategy	281	281
Homelessness Administration Costs	153	153
Minor Variations	(45)	(45)

625**856****Wellbeing**

Tilgate Park Lost Revenue	296	397
Community Centre Lost Revenue	338	377
K2 Crawley Lost Revenue & Additional Contract Costs	1,297	1,417
The Hawth - lower contribution to Parkwood	(28)	0
Patch Working – In Year Vacancies & Operational Savings	(62)	(76)
Play – In Year Vacancies & Operational Savings	(166)	(99)
Minor Variations	21	50

1,696**2,066****Planning & Economic Development**

Property Team Vacancies	(68)	(58)
Corporate Facilities Team Vacancies	(76)	(60)
Planning Lost Income	181	151
Building Control Reduced Income	58	74
Commercial Property Income	209	(22)
Town Centre Vacancy & Operational Savings	(83)	(83)
Data Centre & Other ICT Operational Savings	(316)	(11)
Minor Variations	(8)	4

(103)**(5)****TOTAL GENERAL FUND VARIANCES****2,163****3,254****Additional Funding Received****(3,492)****(3,079)****Investment Interest****(25)****(66)****Levy Account Surplus****82****0****TOTAL VARIANCES****(1,272)****109**

QUARTER 4

HOUSING REVENUE ACCOUNT			
Expenditure Description	Latest Estimate £'000s	Outturn £'000s	Variation £'000s
Income			
Rental Income	(48,591)	(47,941)	650
Other Income	(2,120)	(2,135)	(15)
Interest received on balances	(132)	(284)	(152)
Total income	(50,843)	(50,360)	483
Expenditure			
Employees	3,914	3,789	(125)
Repairs & Maintenance	11,406	10,740	(666)
Other running costs	2,101	2,031	(70)
Support services	3,096	3,096	0
	20,517	19,656	(861)
Net (Surplus) / Deficit	(30,326)	(30,704)	(378)
Use of Reserves:			
Debt Interest Payments	8,309	8,309	0
Depreciation, Revaluation & Impairment	6,548	6,548	0
Transfer (from) Housing Reserve	15,469	15,847	378
Total	30,326	30,704	378

Main Variations Identified - Housing Revenue Account

	Q4 Variation £'000s	Q3 Variation £'000s
Income		
Delayed new builds, budgeted income not receivable until later date	575	502
Void Garages and delays in re-letting	75	53
Interest Received - Lower Interest Rates	2	27
Shared Equity Interest	(154)	
Minor Variations	(15)	7
	483	589
Employees		
Agency Staff Savings	(75)	(50)
Additional Costs of the pay award (.75%)	9	27
Leasehold Vacancies in Year	(31)	(31)
Minor Variations	(28)	(28)
	(125)	(82)
Repairs & Maintenance		
Gas contract Savings	(118)	(124)
External Redecoration/Repairs	(563)	(410)
Minor Variations	15	3
	(666)	(531)
Other Running Costs		
Projected Covid-19 Costs, PPE	40	40
Challenge of Budget Savings	(63)	(63)
Insurance Tender	(80)	(80)
Car Allowances	(27)	0
Licenses not yet acquired for new systems	(50)	0
Allowance for doubtful debts	106	0
Minor Variations	4	4
	(70)	(99)
TOTAL VARIANCES	(378)	(123)

Note

Slippage is moving budgets between years. If the figure is not in brackets then we are moving the budget to future years, if it is in brackets we are bringing forward budgets from future years

2020/21 Qtr 4 Capital Appendix

Scheme Description	Budget 2020/21	Outturn	Under / (Over Spend)	Slippage
	£	£	£	£
New Town Hall Redevelopment - Joint responsibility	17,104,883	17,540,985	0	(436,102)
Manor Royal BID - Towns Fund	193,051	193,051		
Joint responsibility	17,297,934	17,734,036	0	(436,102)

Budget 2021/22	Budget 2022/23	Budget 2023/24	Future Years
£	£	£	£
23,953,975	3,000,000	0	0
371,949			
24,325,924	3,000,000	0	0

Garages				
CABINET	0	0	0	0

330,082	500,000	200,000	
330,082	500,000	200,000	0

New Cemetery	87,223	72,536		14,687
Cycle Paths				
Crawters / Manor Royal Cycle Path	1,507	1,507		
Flooding Emergency Works	105,000	49,820		55,180
Billington Drive Maidenbower	15,000	10,549		4,451
Broadfield Brook Flood Works	31,935	29,410		2,525
River Mole Flood Works	30,000	29,254		747
Telemetry Measuring Equipment	10,000	5,395		4,605
Northgate Flood Attenuation Works	20,410	20,410		
Crabbett Park Pound Hill Flood Works				
Leat Stream Ifield Flood Alleviation	7,289			7,289
Tilgate Lake Bank Erosion	91,187	91,187		
Solar PV CBC Operational Buildings				
TOTAL ENVIRONMENTAL SERVICES & SUSTAINABILITY PORTFOLIO	399,551	310,068	0	89,484

18,694			
25,300			
65,665			
199,099	80,835		
4,605			
33,000			
7,289			
650			
	60,000		
354,302	140,835	0	0

Temp Accommodation Acquisitions	273,700			273,700
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1,100,000			
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Scheme Description	Budget 2020/21	Outturn	Under / (Over Spend)	Slippage
	£	£	£	£
Open House Moving Acquisition	14,235			14,235
Affordable Housing Town Hall	2,450,798	192,500		2,258,298
Longley House				
Disabled Facilities Grants	600,000	649,905		(49,905)
Improvement/Repair Loans	25,000			25,000
TOTAL HOUSING (GENERAL FUND) PORTFOLIO	3,363,733	842,405	0	2,521,328

Budget 2021/22	Budget 2022/23	Budget 2023/24	Future Years
£	£	£	£
14,235			
2,258,298		3,138,750	
1,700,000		1,700,000	
1,868,451			
50,000			
6,990,984	0	4,838,750	0

Manor Royal Business Group				
Gigabit				
<u>Crawley Growth Programme</u>				
Queensway	76,690	51,394		25,297
Town Centre Signage and Wayfinding	39,933	17,917		22,016
Town Centre General				
Manor Royal Cycle Improvements				
Town Centre Cycle Improvements	28,732	26,776		1,955
Manor Royal Super Hub				
Station Gateway	2,000	1,280		720
Town Centre Super Hub				
Town Centre Acquisition	50,000			50,000
Three Bridges Station	53,500	55,310		(1,810)
Total Crawley Growth Programme	250,855	152,677	0	98,178
ICT Capital - Future Projects	29,646			29,646
On Line Self Service	3,713	3,713		
New Website And Intranet	68,728	15,152		53,576
Mobile Working (ICT)	40,087	29,148		10,939

		200,000	
	2,700,000		
25,000	167,323		
10,000	12,016		
		71,100	
50,000	310,632	1,415,303	
20,000	979,673		
	263,028		
	250,720	1,588,172	3,176,344
			74,231
95,000	2,362,000	3,543,000	
25,000	479,092	958,186	
225,000	4,824,484	7,575,761	3,250,575
179,646			
53,576			
10,939			

Scheme Description	Budget 2020/21	Outturn	Under / (Over Spend)	Slippage	Budget 2021/22	Budget 2022/23	Budget 2023/24	Future Years
	£	£	£	£	£	£	£	£
Digital Works	61,000			61,000	61,000			
ICT Transformation Future	59,000			59,000	189,000			
Unified Communications/Telephony	30,000	23,322		6,678	6,678			
Migration to Cloud Evaluation	40,000	35,000		5,000	5,000			
Power and UPS	20,000			20,000	20,000			
LAN Fresh	111,000	46,591		64,409	64,409			
ICT Cloud					464,000			
TOTAL PLANNING & ECONOMIC DEVELOPMENT PORTFOLIO	714,029	305,603	0	408,426	1,279,248	7,524,484	7,775,761	3,250,575

Vehicle Replacement Programme	199,671	202,671		(3,000)
Refurb Playgrounds Future Schemes				
Skate Park Equipment				
Memorial Gardens Improvements				
Tilgate Park	154,710	24,067		130,643
Nature & Wildlife Centre	103,817	22,114		81,703
Allotments				
Adventure Playgrounds				
Memorial Gardens Play Improvements	10,378	8,445		1,933
Medler Close Langley Green	53,756	53,756		
Chichester Close				
Dormans Play Area	45,000	9,553		35,447
Newbury Road		1,208		(1,208)
Ninfield Court				
Rushetts Road	9,923			9,923
Hawth Agreement				
K2 Crawley Climbing Wall				
TOTAL WELLBEING PORTFOLIO	577,255	321,814	0	255,441

	25,501			
	106,979			
		46,000		
	33,400			
	130,643			
	121,703			
	40,000	45,000		
	275,000	125,000		
	16,933			
	45,000			
	35,447			
	38,131			
	15,000			
	9,923			
	400,000			
	50,000			
	1,343,660	216,000	0	0

Scheme Description	Budget 2020/21	Outturn	Under / (Over Spend)	Slippage
	£	£	£	£

Budget 2021/22	Budget 2022/23	Budget 2023/24	Future Years
£	£	£	£

TOTAL GENERAL FUND	22,352,502	19,513,926	0	2,838,577
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34,624,200	11,381,319	12,814,511	3,250,575
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Prior Contract Spend	460,432	460,432		
Decent Homes	1,794,759	2,492,632		(697,873)
Renovations	433,866	869,656		(435,791)
Insulation	868,279	944,224		(75,945)
Renewable Technology/Carbon Efficiency	33,016	1,135		31,881
Compliancy Works	104,724	191,243		(86,519)
Boilers & Heating	738,153	435,066		303,087
Electrical Test & Inspection	286,312	391,606		(105,294)
Adaptations For The Disabled	1,212,341	541,571		670,771
Hostels	68,279	36,442		31,837
Garages	69,918	26,930	42,988	
TOTAL HRA IMPROVEMENTS	6,070,079	6,390,937	42,988	(363,846)

2,281,574	2,300,000	2,300,000	
515,377	650,000	2,050,000	
3,255,274	1,800,000	1,800,000	
158,123	80,000	80,000	
2,188,938	1,750,000	1,450,000	
1,206,083	1,000,000	1,800,000	
58,394	50,000	50,000	
1,928,351	1,250,000	1,300,000	
390,458	403,100	270,000	
11,982,572	9,283,100	11,100,000	0

Hra Database	103,020	120,273		(17,253)
151 London Road (New Build)	170,984	170,984		
Bridgefield House	4,547,973	4,521,573		26,400
Acquisition Of Land Or Dwellings	1,893,500	515,250		1,378,250
Kilnmead	500	45		455
Gales Place (HRA New Build)	7,985	7,985		
Forge Wood				
Telford Place Development	72,625	68,724		3,901
Woolborough Road Northgate	638,946	620,946		18,000
Goffs Park - Depot Site	2,007	2,007		

399,748			
18,432			
37,605			
2,378,250			
6,555			
			1,235,388
70,000	8,060,336	7,597,235	4,960,136
500			
2,969			

Scheme Description	Budget 2020/21	Outturn	Under / (Over Spend)	Slippage
	£	£	£	£
83-87 Three Bridges Road	1,004	1,004		
Dobbins Place	2,500			2,500
Forge Wood Phase 2	3,274,758	3,261,959		12,799
257/259 Ifield Road	259,144	259,144		
Forge Wood Phase 3	1,142,975	1,187,922		(44,948)
Forge Wood Phase 4	1,074,886	993,704		81,182
Purchase Of Properties	3,500,000			3,500,000
5 Perryfields	5,841	341		5,500
Carey House	1,840	841		1,000
Fairlawn House	44,161			44,161
Milton Mount Major Works	51,226	17,895		33,331
Breezehurst Phase 2	39,000	20,093		18,907
HIF Forge Wood	4,423,280	4,423,280		
Contingencies	168,085			168,085
Prelims	201,612	118,077		83,535
TOTAL OTHER HRA	21,627,852	16,312,047	0	5,315,805

Budget 2021/22	Budget 2022/23	Budget 2023/24	Future Years
£	£	£	£
996			
2,500			
4,116,859	1,798,344	60,765	
500			
4,273,507	2,770,846	2,770,846	2,770,846
3,500,000			
237,777	370,805	11,077	
129,159			
210,000			
1,722,105			
3,594,827	8,622,448	1,956,362	672,592
120,024		1,137,311	
489,117			
21,311,430	21,622,779	13,533,596	9,638,962

TOTAL HRA	27,697,931	22,702,984	42,988	4,951,959
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33,294,002	30,905,879	24,633,596	9,638,962
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TOTAL CAPITAL PROGRAMME	50,050,433	42,216,910	42,988	7,790,536
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67,918,202	42,287,198	37,448,107	12,889,537
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FUNDED BY

Capital Receipts	(17,559,503)	(13,015,741)		(4,545,273)
Capital Reserve	(68,728)	(3,555,928)		3,488,711
Better Care Fund (formally DFGs)	(600,000)	(649,905)		49,905
External Funding	(6,521,962)	(6,406,806)		(115,156)
HRA Revenue Contribution	(19,671,547)	(15,452,054)	(42,988)	(4,176,506)

(16,684,939)	(658,905)	(7,545,793)	(109,465)
(953,576)			
(1,868,451)			
(183,378)	(6,577,379)	(2,779,344)	(3,076,344)
(29,483,693)	(25,147,350)	(21,114,710)	(6,747,273)

Scheme Description	Budget 2020/21	Outturn	Under / (Over Spend)	Slippage
	£	£	£	£
Replacement Fund/Revenue Financing	(199,671)	(209,744)		10,073
Section 106	(145,917)	(99,080)		(46,837)
1-4-1	(5,283,105)	(2,827,652)		(2,455,453)
Borrowing				
TOTAL FUNDING	(50,050,433)	(42,216,910)	(42,988)	(7,790,536)

Budget 2021/22	Budget 2022/23	Budget 2023/24	Future Years
£	£	£	£
(1,231,883)	(23,000)		
(1,021,975)	(622,035)	(720,000)	(64,766)
(5,490,307)	(6,258,529)	(5,288,260)	(2,891,689)
(11,000,000)	(3,000,000)		
(67,918,202)	(42,287,198)	(37,448,107)	(12,889,537)